

**The Corporation of the Township  
of East Zorra - Tavistock  
Financial Statements  
For the year ended December 31, 2008**

**The Corporation of the Township of East Zorra - Tavistock  
Financial Statements  
For the year ended December 31, 2008**

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## Auditors' Report

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### **To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of East Zorra - Tavistock**

We have audited the consolidated statement of financial position of the Corporation of the Township of East Zorra - Tavistock as at December 31, 2008 and the consolidated statements of financial activities and changes in financial position for the year then ended. These financial statements are the responsibility of the Municipality's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Corporation of the Township of East Zorra - Tavistock as at December 31, 2008 and the results of its financial activities and changes in financial position for the year then ended in accordance with Canadian generally accepted accounting principles.

Chartered Accountants, Licensed Public Accountants

Stratford, Ontario  
February 25, 2009

**The Corporation of the Township of East Zorra - Tavistock  
Consolidated Statement of Financial Position**

**December 31** **2008** **2007**

**Assets and Liabilities**

**Financial assets**

Cash	\$ 3,217,367	\$ 1,975,337
Taxes receivable	409,775	368,207
Trade and other receivable	380,235	993,549
Inventory held for resale	6,189	5,782
Debt recoverable from others (Note 4)	533,720	294,007
Investment in electrical utility (Note 5)	<u>1,696,849</u>	<u>1,689,257</u>
	<u>6,244,135</u>	<u>5,326,139</u>

**Liabilities**

Accounts payable and accrued liabilities	574,365	833,984
Post-employment benefits liabilities	129,472	130,629
Deferred revenue (page 17)	509,273	409,979
Net long-term liabilities (Note 1)	<u>807,930</u>	<u>600,597</u>
	<u>2,021,040</u>	<u>1,975,189</u>
	<u>\$ 4,223,095</u>	<u>\$ 3,350,950</u>

**Municipal Position**

Current fund (Page 18) (Note 2)	\$ 107,960	\$ 78,989
Capital fund (Page 19)	(33,914)	(474,428)
Reserves and reserve funds (Page 20)	2,857,619	2,495,890
Equity in electrical utility (Note 5)	<u>1,696,849</u>	<u>1,689,257</u>
	<u>4,628,514</u>	<u>3,789,708</u>
Amounts to be recovered (Note 3)	<u>(405,419)</u>	<u>(438,758)</u>
	<u>\$ 4,223,095</u>	<u>\$ 3,350,950</u>

## The Corporation of the Township of East Zorra - Tavistock Consolidated Statement of Financial Activities

For the year ended December 31	2008	2008	2007
	Budget	Actual	Actual
<b>Revenue</b>			
Taxation	\$ 2,971,877	\$ 2,998,980	\$ 2,808,887
Fees and user charges	827,600	835,678	798,267
Canada grants	2,000	2,098	5,893
Ontario grants	2,054,509	2,376,995	2,704,378
Municipal grants	313,000	305,750	614,243
Change in equity of Electrical Utility	-	7,592	54,516
Other income (Note 6)	621,800	703,321	1,006,416
Obligatory reserve fund revenue recognized	72,000	83,215	16,263
	<u>6,862,786</u>	<u>7,313,629</u>	<u>8,008,863</u>
<b>Expenditures</b>			
<b>Current</b>			
General government	636,750	629,912	540,040
Protection services	2,125,721	2,126,646	2,041,008
Transportation services	1,044,975	1,073,095	894,552
Health services	1,450	1,365	1,365
Social and family services	1,500	897	888
Recreation and cultural services	562,450	616,976	612,197
Planning and development	48,125	57,291	39,695
	<u>4,420,971</u>	<u>4,506,182</u>	<u>4,129,745</u>
<b>Capital</b>			
General government	57,500	56,002	32,693
Protection services	125,290	125,179	309,472
Transportation services	1,345,000	1,316,174	1,525,437
Recreational and cultural services	286,410	287,814	61,755
Planning and development	230,500	229,947	1,147,183
	<u>2,044,700</u>	<u>2,015,116</u>	<u>3,076,540</u>
<b>Total expenditures</b>	<u>6,465,671</u>	<u>6,521,298</u>	<u>7,206,285</u>
<b>Net revenues (expenditures) for the year</b>	<u>397,115</u>	<u>792,331</u>	<u>802,578</u>
<b>Change in amounts to be recovered</b>			
New debt issued, net of amounts transferred to others	171,800	171,800	209,100
Repayment of long-term liabilities, net of recoveries	(122,379)	(124,365)	(118,024)
Change in interest accrual	-	197	224
Change in post employee benefits	-	(1,157)	8,761
	<u>49,421</u>	<u>46,475</u>	<u>100,061</u>
<b>Change in fund balances for the year</b>	446,536	838,806	902,639
<b>Fund balances, beginning of year</b>	<u>3,789,708</u>	<u>3,789,708</u>	<u>2,887,069</u>
<b>Fund balances, end of year</b>	<u>\$ 4,236,244</u>	<u>\$ 4,628,514</u>	<u>\$ 3,789,708</u>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

## The Corporation of the Township of East Zorra - Tavistock Consolidated Statement of Changes in Financial Position

For the year ended December 31	2008	2007
<b>Cash provided by (used in)</b>		
<b>Operating activities</b>		
Net revenue (expenditures) for the year	\$ 792,331	\$ 802,578
Increase in taxes receivable	(41,569)	(49,172)
(Increase) decrease in trade and other receivable	613,314	(595,744)
(Increase) decrease in inventory held for resale	(407)	2,962
Increase (decrease) in accounts payable and accrued liabilities	(259,619)	402,959
Increase (decrease) in post-employment benefits liabilities	(1,157)	8,761
Increase in deferred revenue	99,294	110,429
	<u>1,202,187</u>	<u>682,773</u>
<b>Investing activities</b>		
Increase in long-term investment in electrical utility	(7,592)	(54,516)
<b>Financing activities</b>		
Additions to long-term liabilities	331,700	209,100
Repayment of long-term liabilities	(124,365)	(118,024)
Transfer of proceeds of long-term debt to others	(159,900)	-
	<u>47,435</u>	<u>91,076</u>
<b>Net change in cash and cash equivalents</b>	<b>1,242,030</b>	<b>719,333</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>1,975,337</b>	<b>1,256,004</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ 3,217,367</b>	<b>\$ 1,975,337</b>

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

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# The Corporation of the Township of East Zorra - Tavistock

## Summary of Significant Accounting Policies

December 31, 2008

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### Management Responsibility

The consolidated financial statements of the Corporation of the Township of East Zorra - Tavistock are the representations of management. They have been prepared in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants as prescribed by the Ministry of Municipal Affairs and Housing.

### Basis of Consolidation

The consolidated statements reflect the assets, liabilities, revenues and expenditures of the current fund, capital fund, reserves and reserve funds of all municipal organizations, committees, and boards which are owned or controlled by Council. All interfund assets and liabilities and revenues and expenditures have been eliminated on consolidation.

The following boards and municipal enterprises owned or controlled by Council have been consolidated:

Tavistock & District Recreation Facilities Board  
Hickson Recreation Committee  
Innerkip Recreation Committee  
Innerkip Community Centre Board of Management  
Hickson Library Committee

A government partnership exists where the municipality has shared control over the board or entity. The municipality's pro-rata share of the assets, liabilities, revenues and expenditures are reflected in the financial statements using the proportionate consolidation method. The municipality's proportionate interest of the following government partnerships are reflected in the consolidated financial statements:

Oxford Community Police Services Board      11.5701%

Government business enterprises and partnerships are separate legal entities which do not rely on the municipality for funding. Investments in government business enterprises are accounted for using the modified equity method. The following government business enterprises are reflected in the consolidated financial statements:

ERTH Corporation (formerly Erie Thames Power Corporation)

### Government Transfers

Government transfers are recognized in the consolidated financial statements in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

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# The Corporation of the Township of East Zorra - Tavistock

## Summary of Significant Accounting Policies

December 31, 2008

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### **Basis of Accounting**

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

The consolidated statement of financial position reflects all of the financial assets and liabilities of the municipality. Financial assets are those assets which could provide resources to discharge existing liabilities or finance future operations. Municipal position represents the financial position of the municipality, and is the difference between its assets and liabilities. This provides information about the municipality's overall future revenue requirements and its ability to finance activities and meet its obligations.

### **Inventory**

Inventory of goods held for resale is recorded at the lower of cost and net realizable value. Cost is determined on the average cost basis.

### **Capital Assets**

The historical cost and accumulated amortization of capital assets are not recorded for municipal purposes. Capital assets are reported as an expenditure on the consolidated statement of financial activities in the period of acquisition.

### **Deferred Revenue**

Revenue restricted by legislation, regulation or agreement and not available for general municipal purposes is reported as deferred revenue on the consolidated statement of financial position. The revenue is reported on the consolidated statement of financial activities in the year in which it is used for the specified purpose.

### **Amounts to be Recovered**

Amounts to be recovered are reported in the municipal position on the consolidated statement of financial position. The balance represents the outstanding principal portion of unmaturing long-term liabilities, liabilities not yet due, and other future expenditures not yet levied on the ratepayers.

### **County and School Board**

The municipality collects taxation revenue on behalf of the school boards and the County of Oxford. The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards and the County of Oxford are not reflected in these financial statements.

### **Trust Funds**

Funds held in trust by the municipality, and their related operations, are not included in these financial statements. The financial activity and position of the trust funds are reported separately on the trust funds statement of financial activities and statement of financial position.

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## The Corporation of the Township of East Zorra - Tavistock Notes to Financial Statements

**December 31, 2008**

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### 1. Long-Term Liabilities

The balance of long-term liabilities reported on the consolidated statement of financial position is made up of the following:

	<b>2008</b>	2007
Tavistock Firehall loan, bearing interest at 4.69%, repayable in quarterly instalments of \$11,541. The loan is due November 2015 and recoverable from future taxation and user fees	<b>\$ 274,210</b>	\$ 306,590
Municipal drainage loans, bearing interest between 4.30% and 5.5% and repayable in annual instalments. The loans are due between 2009 and 2013 and recoverable from benefiting landowners	<b>303,313</b>	171,896
Tile drainage loans, bearing interest between 6% and 8% and repayable in annual instalments. The loans are due between 2009 and 2018 and are recoverable from benefiting landowners	<b>230,407</b>	122,111
	<b>\$ 807,930</b>	\$ 600,597

Principal payments for the next 5 fiscal years and thereafter are as follows:

2009	\$ 136,620
2010	140,015
2011	147,509
2012	100,137
2013	103,941
Thereafter	179,708
	<b>807,930</b>

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## The Corporation of the Township of East Zorra - Tavistock Notes to Financial Statements

**December 31, 2008**

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**2. Current Fund**

	2008	2007
Available to offset future revenue requirements (required to be financed from future revenues):		
General area taxation	\$ 42,435	\$ 46,544
Libraries	-	2,482
Recreation, community centres and arenas	40,743	33,879
Oxford County Police Services Board	24,782	(3,916)
	\$ 107,960	\$ 78,989

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**3. Amounts to be recovered**

	2008	2007
Accrued interest payable on long-term liabilities	\$ 1,737	\$ 1,540
Capital outlay financed by long-term liabilities and to be recovered in future years	274,210	306,589
Post-employment benefits	129,472	130,629
	\$ 405,419	\$ 438,758

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**4. Debt Recoverable from Others**

	2008	2007
Tile drainage loans repayable from individuals	\$ 230,407	\$ 122,111
Municipal drainage loans, repayable by benefiting landowners	303,313	171,896
	\$ 533,720	\$ 294,007

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# The Corporation of the Township of East Zorra - Tavistock

## Notes to Financial Statements

**December 31, 2008**

### 5. Government Business Enterprises

ERTH Corporation (formerly Erie Thames Power Corporation) is a corporation incorporated under the laws of the Province of Ontario. The Corporation of the Township of East Zorra-Tavistock owns 7.1% of the outstanding shares.

The investment in ERTH Corporation is comprised of the following:

	2008	2007
Promissory note receivable	\$ 760,000	\$ 760,000
Class A voting	1	1
Class B, non-voting, redeemable	759,999	759,999
Balance, end of year	176,849	169,257
	1,696,849	1,689,257

The promissory note receivable from ERTH Corporation is unsecured and bears interest at 7.25% (2007 - 7.25%). The term of the note is undefined but no principal repayments are expected within the next twelve months. Interest received in the year and included in other income of the current fund is \$55,100 (2007 - \$55,551)

The following summarizes the financial position and operations of ERTH Corporation which have been reported in these financial statements using the modified equity method.

	2008	2007
<b>Financial Position</b>		
Current	\$ 12,201,004	\$ 12,331,663
Capital	24,328,071	23,110,846
Regulatory and other assets	9,699,238	9,051,191
	46,228,313	44,493,700
<b>Liabilities</b>		
Current	18,418,848	12,218,880
Other	1,046,805	836,420
Long-term debt	13,529,048	18,312,036
	32,994,701	31,367,336
<b>Net assets</b>	\$ 13,233,612	\$ 13,126,364
<b>Financial Activities</b>		
Revenues	21,245,815	20,145,347
Operating expenses, minority interests and taxes	20,601,792	18,838,498
Net income	\$ 644,023	\$ 1,306,849

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## The Corporation of the Township of East Zorra - Tavistock Notes to Financial Statements

**December 31, 2008**

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### 6. Other Income

	2008	2008	2007
	Budget	Actual	Actual
Penalties and interest on taxation	\$ 52,000	\$ 59,986	\$ 52,223
Other fines and penalties	1,000	516	771
Investment income	104,000	114,205	155,844
Licences, permits and rents	64,000	58,849	70,762
Donations	100,500	123,046	28,700
Prepaid special charges	127,500	128,329	497,196
Sale of publications, equipment and other	99,800	105,140	100,461
Sale of land, equipment and other assets	18,000	20,150	6,908
Government business enterprises	55,000	93,100	93,551
	\$ 621,800	\$ 703,321	\$ 1,006,416

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### 7. Expenditures by Object

Total operating expenditures for the year reported on the consolidated statement of financial activities are as follows:

	2008	2007
Salaries, wages and employee benefits	\$ 2,610,482	\$ 2,430,936
Materials	1,383,589	1,212,318
Contracted services	463,972	427,731
Rents and financial expenses	2,824	2,823
Interest on long-term debt	39,030	37,115
Contributions to other organizations	7,245	9,834
Amounts for unfunded liabilities	(960)	8,985
	\$ 4,506,182	\$ 4,129,742

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### 8. Pension Agreements

The municipality makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of 14 members of its staff. This plan is a defined benefit plan which specifies the amount of the retirement to be received by the employees based on the length of service and rates of pay. The amount contributed to OMERS for 2008 was \$52,443 (2007 - \$43,897).

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# The Corporation of the Township of East Zorra - Tavistock

## Notes to Financial Statements

December 31, 2008

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### 9. Public Sector Salary Disclosure

There were 27 employees of the Oxford Community Police Services Board paid a salary, as defined in the Public Sector Disclosure Act, 1996 of \$100,000 or more. There was a significant increase in the number of employees due to a settlement of the 2007 and 2006 wage contract. This settlement was paid out in 2008.

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### 10. Budget Amounts

Under generally accepted accounting principles, budget amounts are to be reported on the consolidated statement of financial activities for comparative purposes. The 2008 budget amounts for the Corporation of the Township of East Zorra - Tavistock approved by Council have been restated to conform to the basis of preparation of the revenues and expenditures on the consolidated statement of financial activities.

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### 11. Operations of School Boards and the County of Oxford

During the year, the following taxation revenue was raised and remitted to the school boards and the County of Oxford:

	<u>2008</u>	<u>2007</u>
School boards	\$ 2,748,700	\$ 2,712,929
County of Oxford	3,445,716	3,334,832
	<u>\$ 6,194,416</u>	<u>\$ 6,047,761</u>

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### 12. Trust Funds

The trust funds administered by the municipality amounting to \$4,894 (2007 - \$4,894) have not been included in the consolidated statement of financial position nor have the operations been included in the consolidated statement of financial activities. At December 31, 2008, the trust fund balances are as follows:

	<u>2008</u>	<u>2007</u>
Cemetery Care and Maintenance funds	\$ 4,894	\$ 4,894

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# **The Corporation of the Township of East Zorra - Tavistock Notes to Financial Statements**

**December 31, 2008**

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## **13. Tangible Capital Assets**

For the year ended December 31, 2009 the Township will be required to comply with Section 3150, Tangible Capital Assets of the Public Sector Accounting Board Handbook. Section 3150 requires the capitalization and amortization of tangible capital assets in the financial statements. As a transitional provision, Public Sector Guideline-7, Tangible Capital Assets of Local Governments, requires disclosure of information for each major class of tangible capital asset for which all the relevant information can be provided for the complete stock of tangible capital assets of that category.

To date the Township has adopted their accounting policy for the classification and recording of capital assets, and their related accumulated amortization, and has begun collecting data related to their tangible capital assets. Capitalization information is not yet available for any major categories of tangible capital assets.

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## **14. Use of Estimates**

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

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# The Corporation of the Township of East Zorra - Tavistock

## Notes to Financial Statements

December 31, 2008

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### 15. Segmented Information

The Corporation of the Township of East Zorra - Tavistock is a diversified municipal government institution that provides a wide range of services to its citizens. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

#### **General Government**

This item related to the revenues and expenses that relate to the operations of the Municipality itself and cannot be directly attributed to specific segment.

#### **Protection to Persons and Property**

Protection is comprised of police services, fire protection and protective inspection. The police services work to ensure the safety and protection of the citizens and their property. The fire department is responsible to provide fire suppression service, fire prevention programs, training and education. Protective inspection provides services related to the enforcement of building and constructions codes.

#### **Transportation**

Transportation is responsible for the maintenance and upkeep of the Municipality's roads, winter control and street lighting.

#### **Health**

Health services are comprised of the costs related to maintaining the Municipality's cemeteries.

#### **Recreation and Cultural Services**

This service area provides services meant to improve the health and development of the Municipality's citizens such as recreational program services.

#### **Planning and Development**

This department provides a number of services including planning, economic development and maintenance of the Municipality's drain's.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. In measuring and reporting segment revenue from transactions with other segments, inter-segment transfers have been measured on the basis of the actual cost of services provided. Amounts that are directly attributable to a number of segment have been allocated on a reasonable basis as follows:

Taxation and grants	allocated to those segments that are funded by these amounts based on the budgeted net operating revenue for the year
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**The Corporation of the Township of East Zorra - Tavistock  
Notes to Financial Statements**

**December 31, 2008**

**15. Segmented Information (Continued)**

<b>For the year ended December 31</b>	General government	Protection to persons and property	Transportation	Health services	Social services	Recreation and cultural services	Planning and development	<b>2008 Total</b>
<b>Revenue</b>								
Taxation	\$ 446,611	\$ 1,389,113	\$ 732,936	\$ 1,017	\$ 1,052	\$ 394,497	\$ 33,754	\$ 2,998,980
Fees and user charges	27,169	164,873	59,339	-	-	462,365	121,932	835,678
Grants	351,365	1,460,785	400,496	501	519	194,474	276,703	2,684,843
Other	273,249	1,879	18,271	-	-	233,291	267,438	794,128
	<u>1,098,394</u>	<u>3,016,650</u>	<u>1,211,042</u>	<u>1,518</u>	<u>1,571</u>	<u>1,284,627</u>	<u>699,827</u>	<u>7,313,629</u>
<b>Expenses</b>								
Salaries and benefits	444,965	1,732,865	413,112	-	-	8,168	11,372	2,610,482
Goods and services	191,418	374,819	659,984	1,365	897	608,808	20,339	1,857,630
Interest	-	13,784	-	-	-	-	25,246	39,030
Unfunded Capital	(6,472)	5,178	-	-	-	-	334	(960)
	<u>56,002</u>	<u>125,179</u>	<u>1,316,174</u>	<u>-</u>	<u>-</u>	<u>287,814</u>	<u>229,947</u>	<u>2,015,116</u>
	<u>685,913</u>	<u>2,251,825</u>	<u>2,389,270</u>	<u>1,365</u>	<u>897</u>	<u>904,790</u>	<u>287,238</u>	<u>6,521,298</u>
<b>Net revenue (expenditures)</b>	<b>\$ 412,481</b>	<b>\$ 764,825</b>	<b>\$ (1,178,228)</b>	<b>\$ 153</b>	<b>\$ 674</b>	<b>\$ 379,837</b>	<b>\$ 412,589</b>	<b>\$ 792,331</b>

## The Corporation of the Township of East Zorra - Tavistock Notes to Financial Statements

December 31, 2008

### 15. Segmented Information (Continued)

For the year ended December 31	General government	Protection to persons and property	Transportation	Health services	Social services	Recreation and cultural services	Planning and development	2007 Total
<b>Revenue</b>								
Taxation	\$ 401,830	\$ 1,307,285	\$ 655,118	\$ 934	\$ 1,019	\$ 416,667	\$ 26,034	\$ 2,808,887
Fees and user charges	20,898	157,065	41,949	-	-	464,924	113,431	798,267
Grants	330,875	1,879,031	606,483	432	470	192,582	314,641	3,324,514
Other	338,395	8,856	-	-	-	134,723	595,221	1,077,195
	<u>1,091,998</u>	<u>3,352,237</u>	<u>1,303,550</u>	<u>1,366</u>	<u>1,489</u>	<u>1,208,896</u>	<u>1,049,327</u>	<u>8,008,863</u>
<b>Expenses</b>								
Salaries and benefits	369,385	1,694,108	347,384	-	-	7,126	12,933	2,430,936
Goods and services	174,670	318,973	547,168	1,365	888	605,071	4,572	1,652,707
Interest	-	15,255	-	-	-	-	21,861	37,116
Unfunded Capital	(4,016)	12,673	-	-	-	-	329	8,986
	<u>32,693</u>	<u>309,472</u>	<u>1,525,437</u>	<u>-</u>	<u>-</u>	<u>61,755</u>	<u>1,147,183</u>	<u>3,076,540</u>
	<u>572,732</u>	<u>2,350,481</u>	<u>2,419,989</u>	<u>1,365</u>	<u>888</u>	<u>673,952</u>	<u>1,186,878</u>	<u>7,206,285</u>
<b>Net revenue (expenditures)</b>	<b>\$ 519,266</b>	<b>\$ 1,001,756</b>	<b>\$ (1,116,439)</b>	<b>\$ 1</b>	<b>\$ 601</b>	<b>\$ 534,944</b>	<b>\$ (137,551)</b>	<b>\$ 802,578</b>

**The Corporation of the Township of East Zorra - Tavistock  
Schedule of Deferred Revenue**

**For the year ended December 31 2008**

	Opening	Contributions Received	Investment Income	Revenue Recognized	Ending
<b>Obligatory Reserve Funds</b>					
Development charges	\$ 132,390	\$ 34,887	\$ 4,757	\$ (74,163)	\$ 97,871
Recreational land	22,900	-	-	-	22,900
Federal gas tax	235,216	117,592	9,052	(9,052)	352,808
	<u>390,506</u>	<u>152,479</u>	<u>13,809</u>	<u>(83,215)</u>	<u>473,579</u>
<b>Other</b>					
Tile and municipal drain prelevies	19,473	27,634	-	(11,413)	35,694
	<u>19,473</u>	<u>27,634</u>	<u>-</u>	<u>(11,413)</u>	<u>35,694</u>
	<u>\$ 409,979</u>	<u>\$ 180,113</u>	<u>\$ 13,809</u>	<u>\$ (94,628)</u>	<u>\$ 509,273</u>

## The Corporation of the Township of East Zorra - Tavistock Schedule of Current Fund Operations

For the year ended December 31	2008 Budget	2008 Actual	2007 Actual
<b>Revenue</b>			
Taxation	\$ 2,971,877	\$ 2,998,980	\$ 2,808,887
Fees and user charges	827,600	835,678	798,267
Canada grants	2,000	2,098	5,893
Ontario grants	1,882,509	2,204,589	2,529,902
Municipal grants	229,000	220,711	216,295
Other	375,800	433,895	477,282
Obligatory reserve fund revenue recognized	-	9,052	7,100
	6,288,786	6,705,003	6,843,626
<b>Expenditures (Note 7)</b>			
General government	636,750	629,912	540,040
Protection services	2,125,721	2,126,646	2,041,008
Transportation services	1,044,975	1,073,095	894,552
Health services	1,450	1,365	1,365
Social and family services	1,500	897	888
Recreation and cultural services	562,450	616,976	612,197
Planning and development	48,125	57,291	39,695
	4,420,971	4,506,182	4,129,745
<b>Net revenues for the year</b>	1,867,815	2,198,821	2,713,881
<b>Financing and transfers</b>			
Debt principal repayments	(122,379)	(124,365)	(118,024)
Change in accrued interest payable	-	197	224
Change in post-employment benefits	-	(1,157)	8,761
Transfers to capital fund operations	(1,002,135)	(1,042,655)	(890,133)
Transfers to reserves and reserve funds	(789,156)	(1,001,870)	(1,661,001)
	(1,913,670)	(2,169,850)	(2,660,173)
<b>Change in fund balance for the year</b>	(45,855)	28,971	53,708
<b>Current Fund, beginning of the year</b>	78,989	78,989	25,281
<b>Current Fund, end of the year</b>	\$ 33,134	\$ 107,960	\$ 78,989

## The Corporation of the Township of East Zorra - Tavistock Schedule of Capital Fund Operations

For the year ended December 31	2008 Budget	2008 Actual	2007 Actual
<b>Revenue</b>			
Ontario grants	\$ 172,000	\$ 172,406	\$ 174,476
Municipal grants	84,000	85,039	397,948
Other	246,000	268,352	527,186
Obligatory reserve fund revenue recognized	72,000	74,163	9,163
	<u>574,000</u>	<u>599,960</u>	<u>1,108,773</u>
<b>Expenditures</b>			
General government	57,500	56,002	32,693
Protection services	125,290	125,179	309,472
Transportation services	1,345,000	1,316,174	1,525,437
Recreation and cultural services	286,410	287,814	61,755
Planning and development	230,500	229,947	1,147,183
	<u>2,044,700</u>	<u>2,015,116</u>	<u>3,076,540</u>
<b>Net revenues (expenditures) for the year</b>	<u>(1,470,700)</u>	<u>(1,415,156)</u>	<u>(1,967,767)</u>
<b>Financing and transfers</b>			
Issue of long-term liabilities	320,000	331,700	209,100
Transfers from current fund operations	1,002,135	1,042,655	890,133
Transfers from reserves and reserve funds	642,475	641,215	887,109
Transfer of proceeds of long-term debt to others	(148,200)	(159,900)	-
	<u>1,816,410</u>	<u>1,855,670</u>	<u>1,986,342</u>
<b>Change in fund balance for the year</b>	345,710	440,514	18,575
<b>Capital Fund, beginning of the year</b>	<u>(474,428)</u>	<u>(474,428)</u>	<u>(493,003)</u>
<b>Capital Fund, end of the year</b>	<u>\$ (128,718)</u>	<u>\$ (33,914)</u>	<u>\$ (474,428)</u>

## The Corporation of the Township of East Zorra - Tavistock Schedule of Reserves and Reserve Funds

For the year ended December 31	2008 Budget	2008 Actual	2007 Actual
<b>Revenue (Expenditure)</b>			
Other revenue	\$ -	\$ 1,074	\$ 1,948
<b>Net Transfers from (to) other funds</b>			
Transfer from current fund operations	789,156	1,001,870	1,661,001
Transfer from (to) capital fund operations	(642,475)	(641,215)	(887,109)
	<u>146,681</u>	<u>360,655</u>	<u>773,892</u>
<b>Change in balance for the year</b>	146,681	361,729	775,840
<b>Reserves and Reserve Funds, beginning of the year</b>	<u>2,495,890</u>	<u>2,495,890</u>	<u>1,720,050</u>
<b>Reserves and Reserve Funds, end of the year</b>	\$ 2,642,571	\$ 2,857,619	\$ 2,495,890
<b>Analyzed as follows:</b>			
<b>Reserves set aside for specific purpose by Council:</b>			
Working funds	\$ 250,000	\$ 250,000	
Contingencies	195,459	251,693	
Insurance, sick leave and WSIB	35,061	40,413	
Current purposes	102,016	131,400	
Capital purposes	<u>2,253,825</u>	<u>1,791,793</u>	
	<u>2,836,361</u>	<u>2,465,299</u>	
<b>Reserve funds set aside for specific purpose by Council:</b>			
Capital purposes		<u>21,258</u>	<u>30,591</u>
<b>Reserves and Reserve Funds, end of the year</b>	\$ 2,857,619	\$ 2,495,890	

**The Corporation of the Township of East Zorra - Tavistock  
Trust Funds - Brickyard Cemetery  
Schedule of Financial Activities and Fund Balance**

<b>For the year ended December 31</b>	<b>2008</b>	<b>2007</b>
<b>Revenue</b>		
Interest	\$ 270	\$ 213
<b>Expenditures</b>		
Payment to Brickyard Cemetery	<u>270</u>	<u>213</u>
<b>Net revenues over expenditures</b>	-	-
<b>Fund balance, beginning of the year</b>	<u>4,894</u>	<u>4,894</u>
<b>Fund balance, end of the year</b>	<u>\$ 4,894</u>	<u>\$ 4,894</u>

**The Corporation of the Township of East Zorra - Tavistock  
Hickson Recreation Committee  
Schedule of Financial Activities**

<b>For the year ended December 31</b>	<b>2008</b>	<b>2007</b>
<b>Administration</b>		
<b>Revenue</b>		
Contribution from township	\$ 1,000	\$ 1,100
Other	1,592	1,446
	<u>2,592</u>	<u>2,546</u>
<b>Expenditures</b>		
Salaries	4,374	3,217
Miscellaneous	726	-
	<u>5,100</u>	<u>3,217</u>
	<b>\$ (2,508)</b>	<b>\$ (671)</b>
<b>Concession</b>		
<b>Revenue</b>		
Concession sales	\$ 11,681	11,256
<b>Expenditures</b>		
Supplies	8,554	7,689
Repairs and maintenance	-	63
	<u>8,554</u>	<u>7,752</u>
	<b>\$ 3,127</b>	<b>\$ 3,504</b>
<b>Minor Ball</b>		
<b>Revenue</b>		
Registration fees	\$ 9,835	\$ 8,230
Other	24	801
	<u>9,859</u>	<u>9,031</u>
<b>Expenditures</b>		
Equipment	3,444	1,637
Umpires	7,369	6,520
Other	4,406	4,044
	<u>15,219</u>	<u>12,201</u>
	<b>\$ (5,360)</b>	<b>\$ (3,170)</b>

**The Corporation of the Township of East Zorra - Tavistock  
Hickson Recreation Committee  
Schedule of Financial Activities**

<b>For the year ended December 31</b>	<b>2008</b>	<b>2007</b>
<b>Tournament</b>		
Revenue	\$ 3,000	\$ -
Expenditures	1,736	-
	<u>\$ 1,264</u>	<u>\$ -</u>
<b>Fireworks</b>		
Revenue	\$ 2,402	\$ 2,414
Expenditures	2,402	2,427
	<u>\$ -</u>	<u>\$ (13)</u>
<b>Park tractors expenditures</b>	<b>\$ (277)</b>	<b>\$ (229)</b>
<b>Banquet</b>		
Revenue	\$ -	\$ 192
Expenditure	-	354
	<u>\$ -</u>	<u>\$ (162)</u>
<b>Net (expenditures) for the year - Operating</b>	<b>\$ (3,754)</b>	<b>\$ (741)</b>
<b>Bingo</b>		
Revenue	\$ 212	\$ 270
<b>Net revenue (expenditures) - Bingo</b>	<b>\$ 212</b>	<b>\$ 270</b>
<b>Net revenue (expenditure) - total</b>	<b>\$ (3,542)</b>	<b>\$ (471)</b>

**The Corporation of the Township of East Zorra - Tavistock  
Innerkip Recreation Committee  
Schedule of Financial Activities**

<b>For the year ended December 31</b>	<b>2008</b>	<b>2007</b>
<b>Administration</b>		
<b>Revenue</b>		
Contribution from township	\$ 2,000	\$ 1,500
Other	226	-
	<u>2,226</u>	<u>1,500</u>
<b>Expenditures</b>		
Salaries	3,794	3,214
Insurance	972	972
Miscellaneous	-	4,400
	<u>4,766</u>	<u>8,586</u>
Net (expenditures) for the year	<u>\$ (2,540)</u>	<u>\$ (7,086)</u>
<b>Concession</b>		
<b>Revenue</b>		
Concession sales	\$ 31,010	\$ 21,594
<b>Expenditures</b>		
Supplies	21,576	9,095
Repairs and maintenance	1,614	2,423
	<u>23,190</u>	<u>11,518</u>
Net revenues for the year	<u>\$ 7,820</u>	<u>\$ 10,076</u>
<b>Minor Ball</b>		
<b>Revenue</b>		
Registration fees	\$ 6,610	\$ 6,309
Other	80	155
	<u>6,690</u>	<u>6,464</u>
<b>Expenditures</b>		
Equipment	2,051	1,266
Umpires	5,244	2,941
Other	4,597	3,215
	<u>11,892</u>	<u>7,422</u>
Net (expenditures) for the year	<u>\$ (5,202)</u>	<u>\$ (958)</u>

**The Corporation of the Township of East Zorra - Tavistock  
Innerkip Recreation Committee  
Schedule of Financial Activities**

<b>For the year ended December 31</b>	<b>2008</b>	<b>2007</b>
<b>Other Sports</b>		
Registration fees	\$ 1,160	\$ 495
Tournament revenue	635	749
Other revenue	429	1,100
Net revenues for the year	\$ 2,224	\$ 2,344
<b>Park Tractors Expenditures</b>	<b>\$ (428)</b>	<b>\$ (1,057)</b>
<b>Fundraising</b>		
Revenue	\$ 21,318	\$ 25,640
Expenditures	12,785	18,105
Net revenues for the year	\$ 8,533	\$ 7,535
Net revenues (expenditures) for the year - All	\$ 10,407	\$ 10,854