

STAFF REPORT

Report #CAO2010-14

To: His Worship the Mayor and Members of Council
From: Jeff Carswell, Chief Administrative Officer
Re: 2010 Budget – Capital Forecast
Date: February 28, 2010

Background:

This report contains information on the 2010 – 2015 Capital Forecast. With so much work committed to last year because of the various infrastructure programs, there are very few discretionary areas in this year's capital budget.

Discussion:

Attached is the 2010 – 2015 Capital Forecast for all departments. This forecast has been updated to reflect the infrastructure funding secured in 2009 that will take place in 2010. As well, the years 2011-2015 have also been reviewed and updated.

With the exception of Public Works, Hickson Park and Innerkip there are only minor adjustments and updates to the Capital Forecast. Staff will be focusing on the areas where the infrastructure programs have had a significant impact on the budget.

As you can see, total expenditure in Public Works is extremely high compared to past years. In addition to the expenditure being high, there is a substantial amount of work and contracts to be administered. This is mainly due to Innerkip and the completion of several infrastructure projects. The forecast anticipates the requirement to borrow in 2010 for some of the infrastructure projects. The actual requirement would be determined once the actual cost of the projects is known. There is also a significant amount of reserves being applied against the PW projects in 2010. This is drawing the PW reserves down dramatically, but this was anticipated last year and will assist the Township in contributing its share of the infrastructure projects.

Staff have incorporated improvements to the Cassel Sideroad, as discussed by Council in the past. To keep the overall budget at a reasonable level compared to last year, this is shown as financed. With the anticipated financing for Innerkip, this could push borrowing to over \$1,000,000 which would be a concern. The other concern relates to the Gravel Road Rating System. An updated rating has been completed and the Cassel Sideroad still ranks low compared to other roads. To date, the Township has focused on and improved the roads that did rank high. Staff is also concerned about being able to take on additional capital projects in 2010. There are many projects on the go that require supervision to be completed efficiently. As well, there may be an impact on the Public Works department depending on how Drainage will be handled in the future.

The other areas that have deviated substantially from past capital forecasts are Hickson and Innerkip Parks. This is due to the RInC Funding. The amounts for these facilities are not as substantial as in PW and it is anticipated the Township's share can be accommodated from reserves, regular taxation levels from 2010 and possibly 2011 and items such as Development Charges and Grant-in-Lieu of Parkland.

It is anticipated that a first draft of the 2010 Operating Budget will be ready for the March 17th meeting. This will provide an overall budget for 2010 and illustrate the potential impact on taxation.

As with past years, it is recommended that the Budget Public Meeting take place at the first meeting in April. While some other municipalities have removed the requirement for a Public Meeting, the Township has maintained this requirement. There is typically a limited turn-out for the Public Meeting, but providing an opportunity for public comment is beneficial. Following the Public Meeting, Council would be in a position to approve the budget.

Recommendation:

1. Council authorize holding the Budget Public Meeting at the April 7, 2010 Council Meeting.

Report prepared
and submitted by:

A handwritten signature in black ink that reads "Jeff Carswell". The signature is written in a cursive style with a large, stylized initial "J".

Jeff Carswell, AMCT
Chief Administrative Officer

Capital Summary - All Departments

*TGR - Taxes, Grants, General Revenue

Summary	Total Cost	From TGR	From Reserves	From Others
2009	3,308,913	1,160,500	1,233,413	915,000
2010	7,202,263	1,192,092	2,311,429	3,698,742
2011	2,170,163	1,159,500	893,663	117,000
2012	1,711,163	1,325,000	269,163	117,000
2013	2,280,163	1,262,000	901,163	117,000
2014	1,356,163	1,206,000	30,163	120,000

2009 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	44,000	30,000	9,000	5,000
Office	122,500	17,500	5,000	100,000
Building	6,000	6,000	0	0
Fire	276,663	187,000	89,663	0
PW	2,315,000	715,000	1,005,000	595,000
ICC	10,000	10,000	0	0
HP	153,000	20,000	33,000	100,000
IP	119,000	20,000	33,000	66,000
TP	67,250	20,000	22,250	25,000
TMH	10,000	10,000	0	0
TDRC	60,500	0	36,500	24,000
Tavistock Drainage	125,000	125,000	0	0
Total	3,308,913	1,160,500	1,233,413	915,000

2010 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	65,000	30,000	30,000	5,000
Office	16,000	16,000	0	0
Building	7,000	7,000	0	0
Fire	242,163	183,000	59,163	0
PW	5,905,000	774,092	1,965,334	3,165,574
ICC	10,000	10,000	0	0
HP	240,000	20,000	53,332	166,668
IP	451,000	20,000	81,500	349,500
TP	32,100	22,000	10,100	0
TMH	10,000	10,000	0	0
TDRC	24,000	0	12,000	12,000
Tavistock Drainage	200,000	100,000	100,000	0
Total	7,202,263	1,192,092	2,311,429	3,698,742

2011 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	45,000	40,000	0	5,000
Office	17,500	17,500	0	0
Building	7,000	7,000	0	0
Fire	205,663	178,000	27,663	0
PW	1,349,000	735,000	514,000	100,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	35,000	20,000	15,000	0
TP	350,000	22,000	328,000	0
TMH	13,000	10,000	3,000	0
TDRC	18,000	0	6,000	12,000
Tavistock Drainage	100,000	100,000	0	0
Total	2,170,163	1,159,500	893,663	117,000

2012 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	43,000	35,000	3,000	5,000
Office	20,000	20,000	0	0
Building	32,000	7,000	25,000	0
Fire	327,163	193,000	134,163	0
PW	1,085,000	885,000	100,000	100,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	20,000	20,000	0	0
TMH	22,000	15,000	7,000	0
TDRC	12,000	0	0	12,000
Tavistock Drainage	100,000	100,000	0	0
Total	1,711,163	1,325,000	269,163	117,000

2013 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	43,000	35,000	3,000	5,000
Office	20,000	20,000	0	0
Building	7,000	7,000	0	0
Fire	312,163	178,000	134,163	0
PW	1,690,000	885,000	705,000	100,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	20,000	20,000	0	0
TP	75,000	22,000	53,000	0
TMH	21,000	15,000	6,000	0
TDRC	12,000	0	0	12,000
Tavistock Drainage	50,000	50,000	0	0
Total	2,280,163	1,262,000	901,163	117,000

2014 Total By Department	Total Cost	From TGGR	From Reserves	From Others
Administration	55,000	35,000	15,000	5,000
Office	20,000	20,000	0	0
Building	7,000	7,000	0	0
Fire	184,163	172,000	9,163	3,000
PW	985,000	885,000	0	100,000
ICC	10,000	10,000	0	0
HP	20,000	20,000	0	0
IP	0	0	0	0
TP	22,000	22,000	0	0
TMH	20,000	15,000	5,000	0
TDRC	13,000	0	1,000	12,000
Tavistock Drainage	0	0	0	0
Total	1,336,163	1,186,000	30,163	120,000

Administration - Capital & Projects

Summary	Total Cost	From TGGR	From Reserves	From Others
2009	44,000	30,000	9,000	5,000
2010	65,000	30,000	30,000	5,000
2011	45,000	40,000	0	5,000
2012	43,000	35,000	3,000	5,000
2013	43,000	35,000	3,000	5,000
2014	55,000	35,000	15,000	5,000

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Appropriation to Reserve - Council Computers	5,000	5,000	0	0	
2009	Hardware/Software Upgrades	10,000	10,000	0	0	
2009	Licensing Compliance/MS Office Updates	7,500	7,500			
2009	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2009	DC Reserve Study	5,000		5,000		DC Reserve
2009	Pay Equity 5 Yr Review	4,000		4,000		Not completed in 2009
2009	Replace Main Server	7,500	7,500	0		
2009	Hickson Office Copier/Printer Consolidation	0	0	0		Consolidate printers, purchase rather than lease? will be reviewed during printer/copier RFP, to be funded from reserve if purchasing
2010	Hardware/Software Upgrades	10,000	10,000	0	0	
2010	Election	20,000	0	15,000	5,000	*From Election Operating, Election Reserve
2010	Council Computers	20,000	5,000	15,000		
2010	Office Computers	10,000	10,000			
2010	Exchange Server Upgrade	5,000	5,000			

Administration

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2011	Hardware/Software Upgrades	15,000	15,000	0	0	
2011	Appropriation to Reserve	15,000	15,000		0	
2011	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2011	Appropriation to Reserve - Council Computers	5,000	5,000			
2011	Computer Replacements	5,000	5,000	0	0	
2012	Hardware/Software Upgrades	15,000	15,000	0	0	
2012	Appropriation to Reserve	15,000	15,000		0	
2012	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2012	Appropriation to Reserve - Council Computers	5,000	5,000			
2012	DC Study	3000	0	3000	0	DC Reserve
2013	Hardware/Software Upgrades	15,000	15,000	0	0	
2013	Appropriation to Reserve	15,000	15,000		0	
2013	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2013	Appropriation to Reserve - Council Computers	5,000	5,000		0	
2013	DC Study	3000	0	3000	0	DC Reserve
2014	Hardware/Software Upgrades	15,000	15,000	0	0	
2014	Appropriation to Reserve	15,000	15,000		0	
2014	Appropriation to Election Reserve	5,000	0	0	5,000	*From Election Operating
2014	Council Computers	20,000	5,000	15,000		

Offices/Facilities - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2009	122,500	17,500	5,000	100,000
	2010	16,000	16,000	0	0
	2011	17,500	17,500	0	0
	2012	20,000	20,000	0	0
	2013	20,000	20,000	0	0
	2014	20,000	20,000	0	0

Office

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Office Improvements and/or Reserve	5,000	5,000	0	0	Server relocation/enclosure, window replacement
2009	PUC Office Roof/Exterior	15,000	10,000	5,000	0	Office Reserve
2009	Various Interior Painting - Hickson Office	2,500	2,500	0	0	
2009	Tavistock Library Land & Misc. Construction	100,000			100,000	Property sale proceeds (old Library), Fundraising, Arena Reserve to include Facility Manager costs and any costs associated with possible changes to arena facility
2010	Office Improvements and/or Reserve	10,000	10,000			
2010	Various Painting	2,500	2,500			
2010	Council Chamber Chairs	3,500	3,500			
2011	Office Improvements and/or Reserve	15,000	15,000			
2011	Various Painting	2,500	2,500			
2012	Office Improvements and/or Reserve	20,000	20,000			
2013	Office Improvements and/or Reserve	20,000	20,000			
2014	Office Improvements and/or Reserve	20,000	20,000			
	Future items that will need attention:					
	re-shingle roof					
	re-pave parking lot					
	replace carpet					
	furniture & chairs					

Building Department - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2009	6,000	6,000	0	0
2010	7,000	7,000	0	0
2011	7,000	7,000	0	0
2012	32,000	7,000	25,000	0
2013	7,000	7,000	0	0
2014	7,000	7,000	0	0

Building

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Appropriation to Vehicle Reserve	4,000	4,000	0	0	
2009	Equipment	2,000	2,000	0	0	
2010	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2010	Equipment	2,000	2,000	0	0	
2011	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2011	Equipment	2,000	2,000	0	0	
2012	Replace Vehicle	30,000	5,000	25,000	0	
2012	Equipment	2,000	2,000	0	0	
2013	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2013	Equipment	2,000	2,000	0	0	
2014	Appropriation to Vehicle Reserve	5,000	5,000	0	0	
2014	Equipment	2,000	2,000	0	0	

Fire Department - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2009	276,663	187,000	89,663	0
2010	242,163	183,000	59,163	0
2011	205,663	178,000	27,663	0
2012	327,163	193,000	134,163	0
2013	312,163	178,000	134,163	0
2014	184,163	172,000	9,163	3,000

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2009	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	4th Payment
2009	Hickson Roof/Repairs	50,000	0	50,000		
2009	Innerkip Sign	9,000	9,000			
2009	Hickson SCBA from 2008	24,000	10,000	14,000		Hickson*
2009	SCBA Replacements	14,000	14,000			
2009	Bunker Gear Replacements	7,500	1,000	6,500		
2009	Radios/Pagers	7,000	7,000			
2009	PPE	17,000	17,000			0
2009	Departmental Equipment	20,000	20,000			Innerkip & Tavistock*
2009	Fire Extinguisher Simulator	6,000	6,000			Township*
2009	Fire Pro Computer Program Upgrade	1,000	1,000			
2009	Mock Disaster Field Exercise	15,000	5,000	10,000	0	
2010	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2010	Facilities Reserve	10,000	10,000			
2010	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	5th Payment
2010	SCBA Replacements	14,000	14,000			
2010	Bunker Gear Replacements	7,500	7,500			
2010	Radios/Pagers	7,000	7,000			
2010	PPE	3,000	3,000			0
2010	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2010	Equipment Reserve	3,500	3,500			
2010	Hickson Station Roof/Repairs	50,000	0	50,000	0	not completed in 2009
2010	Fire Prevention Trailer	5,000	5,000			

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2011	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2011	Facilities Reserve	10,000	10,000			
2011	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	6th Payment
2011	SCBA Replacements	16,000	14,000	2,000		
2011	Bunker Gear Replacements	7,500	7,500			
2011	Radios/Pagers	7,000	7,000			
2011	PPE	3,000	3,000		0	
2011	Innerkip Jaws	20,000	3,500	16,500		
2011	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2011	Fire Communication System??					May need to debenture
2012	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2012	Facilities Reserve	10,000	10,000			
2012	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	7th Payment
2012	SCBA Replacements	14,000	14,000			
2012	Bunker Gear Replacements	9,000	9,000			
2012	Radios/Pagers	7,000	7,000			
2012	PPE	3,000	3,000		0	
2012	Equipment Reserve	2,000	2,000	0		
2012	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2012	Tavistock Tanker	125,000		125,000		
2012	New Communication System??					May need to debenture
2012	Sanitary Connection Fee - Innerkip Firehall	15,000	15,000			

Fire, Emergency

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2013	Appropriation to Vehicle Replacement Reserve	60,000	60,000	0	0	
2013	Facilities Reserve	10,000	10,000			
2013	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	8th Payment
2013	SCBA Replacements	7,000	7,000			
2013	Bunker Gear Replacements	9,000	9,000			
2013	Radios/Pagers	7,000	7,000			
2013	PPE	3,000	3,000		0	
2013	Equipment Reserve	9,000	9,000			
2013	Departmental Equipment	36,000	36,000			\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2013	Tavistock Tanker over 2yrs	125,000		125,000		Use DC if upsized
2014	Appropriation to Vehicle Replacement Reserve	65,000	65,000	0	0	
2014	Facility Improvements and/or Reserve	10,000	10,000			
2014	Bunker Gear, SCBA & Pager Reserve	27,000	27,000			
2014	Hose, air packs, radios, dept. equipment	36,000	33,000	0	3,000	\$10,000 to each dept, \$6,000 for 244, \$3,000 from BB
2014	Tavistock Firehall Debenture Payment	46,163	37,000	9,163	0	9th Payment

Public Works - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2009	2,315,000	715,000	1,005,000	595,000
	2010	5,905,000	774,092	1,965,334	3,165,574
	2011	1,349,000	735,000	514,000	100,000
	2012	1,085,000	885,000	100,000	100,000
	2013	1,690,000	885,000	705,000	100,000
	2014	985,000	885,000	0	100,000

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Equipment Reserve	95,000			95,000	From Operating
2009	Bridge Reserve	50,000	50,000			
2009	Hardtop 15th, Lots 6 to 10	200,000	200,000	0		
2009	Hardtop Maplewood, 13th to 14th	85,000	55,000	30,000		RIII Grant
2009	Final Asphalt Lift, Wilton, Wettlaufer, Willam	100,000		100,000		RIII Grant
2009	Hardtop 13th, Lots 8 to 10	100,000	100,000	0		
2009	Drains/Drain Reserve	20,000	20,000	0	0	
2009	Facility Improvements	10,000	10,000	0	0	
2009	Base Improvement Maplewood 14th to 16th	300,000	0	300,000		Investing in Ontario Act
2009	Innerkip Street Reconstruction	1,000,000		500,000	500,000	Gas Tax, BCF Funding
2009	Fibrepat 16th Line, Lots 21 to 25	100,000	100,000	0		
2009	Hickson Shop Roof Replacement	60,000	30,000	30,000		0 PW Facility Reserve
2009	Road Shop Land Acquisition/Reserve	150,000	150,000			
2009	PW Manager Pickup	25,000		25,000		Equipment Reserve
2009	Windrow Eliminator	10,000		10,000		Equipment Reserve
2009	Drain Camera	10,000		10,000		Equipment Reserve, Bldg Eqp Reserve & Drainage
2010	Equipment Reserve	100,000	0		100,000	From Operating
2010	Bridge Reserve	50,000	50,000			
2010	Loader Replacement	150,000		150,000		Equipment Reserve
2010	Pickup	25,000		25,000		Equipment Reserve
2010	Locator	7,000		7,000		
2010	Facility Improvements	10,000	10,000	0	0	
2010	Municipal Drains	100,000	25,000	75,000		0 Drain Reserve
2010	Innerkip Street Reconstruction	2,100,000	476,000	900,000	24,000	Innerkip Reserve, Balance of BCF
2010	Innerkip Financing				700,000	Borrow? To be determined.
2010	Maplewood, 14th, 15th	900,000		300,000	600,000	BCF (Max left 663,815) Gas Tax
2010	16th Line - ISF	1,000,000		333,334	666,666	ISF (max 792635)
2010	10th Line - ISF	525,000	0	175,000	350,000	ISF (max 443,556)
2010	Rudy Subd - ISF	638,000	213,092		424,908	ISF
2010	Cassell S/R Base Work??	300,000		0	300,000	Finance??

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2011	Drain Camera	14,000		14,000		
2011	Culvert Replacement 15th Line Lot 22	100,000		100,000		
2011	Cassell S/R Hardtop	150,000	150,000			
2011	Equipment Reserve	100,000			100,000	From Operating
2011	Bridge Reserve	50,000	50,000	0	0	
2011	Drains	25,000	25,000	0	0	
2011	Facility Improvements	10,000	10,000	0	0	
2011	Urban Reconstruction - Centennial	250,000	0	250,000	0	Gas Tax
2011	Mill & Pave Janelle, Decew & Maria	250,000	250,000		0	
2011	Road Shop Land Acquisition / Development	300,000	150,000	150,000	0	
2011	Innerkip Debenture	100,000	100,000			1st
2012	Equipment Reserve	100,000			100,000	From Operating
2012	Bridge Reserve	50,000	50,000	0	0	
2012	Bridge Rehab	100,000		100,000		
2012	Drains	25,000	25,000	0	0	
2012	Facility Improvements	10,000	10,000	0	0	
2012	Road Resurfacing Projects	300,000	300,000		0	
2012	Gravel Road Improvements as per Rating System	300,000	300,000	0	0	
2012	Innerkip Shed Reserve	100,000	100,000			
2012	Innerkip Debenture	100,000	100,000			2nd
2013	Equipment Reserve	100,000			100,000	From Operating
2013	Bridge Reserve	50,000	50,000	0	0	
2013	Pickup	30,000		30,000		
2013	Drains	25,000	25,000	0	0	
2013	Facility Improvements	10,000	10,000	0	0	
2013	Road Resurfacing Projects	250,000	250,000		0	
2013	Gravel Road Improvements as per Rating System	300,000	300,000		0	
2013	Innerkip Shed	200,000	100,000	100,000		Some DC
2013	Innerkip Tractor	125,000	50,000	75,000		Some DC
2013	Road Reconstruction	500,000		500,000		Balance of Gas Tax, DC
2013	Innerkip Debenture	100,000	100,000			3rd

Public Works

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2014	Equipment Reserve	100,000			100,000	From Operating
2014	Bridge Reserve	50,000	50,000	0	0	
2014	Drains	25,000	25,000	0	0	
2014	Facility Improvements	10,000	10,000	0	0	
2014	Road Resurfacing Projects	250,000	250,000		0	
2014	Gravel Road Improvements as per Rating System	450,000	450,000	0	0	
2014	Innerkip Debenture	100,000	100,000			4th

Innerkip Community Centre - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2009	10,000	10,000	0	0
2010	10,000	10,000	0	0
2011	10,000	10,000	0	0
2012	10,000	10,000	0	0
2013	10,000	10,000	0	0
2014	10,000	10,000	0	0
2015	100,000	20,000	50,000	30,000

Innerkip Community Centre						
Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Major Repairs/Contribution to Reserve	10,000	10,000	0	0	
2010	Major Repairs/Contribution to Reserve	10,000	10,000	0	0	
2011	Major Repairs/Contribution to Reserve	10,000	10,000	0	0	
2012	Major Repairs/Contribution to Reserve	10,000	10,000	0	0	
2013	Major Repairs/Contribution to Reserve	10,000	10,000	0	0	
2014	Major Repairs/Contribution to Reserve	10,000	10,000	0	0	
2015	Storage Expansion	100,000	20,000	50,000	30,000	DC Reserves, Lions
Reserve to be applied to the following when required:						
HVAC Replacement						
Major Repairs and Maintenance						
Parking Lot						
Septic System - possible connection to Innerkip Sanitary System						

Innerkip Parks - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2009	119,000	20,000	33,000	66,000
	2010	451,000	20,000	81,500	349,500
	2011	35,000	20,000	15,000	0
	2012	20,000	20,000	0	0
	2013	20,000	20,000	0	0
	2014	20,000	20,000	0	0

Innerkip Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Park Improvements/Reserve	10,000	10,000	0	0	
2009	Fencing Improvements	10,000	10,000			
2009	Lighting (Park Revitalization Project)	99,000		33,000	66,000	
2010	Park Revitalization/RInC	314,119	20,000	56,500	238,333	RInC
2010	2009 Unfinanced Work	136,881			75,000	Trillium
2010				25,000		GIL Parkland
2010	Financed or 2011???				36,167	
2011	Park Improvements	20,000	20,000	0	0	Used for 2010 Capital
2011	Sanitary System Connection	15,000		15,000	0	Recreation DC?
2012	Park Improvements	20,000	20,000	0	0	Used for 2010 Capital
2013	Park Improvements	20,000	20,000	0	0	
2014	Park Improvements	20,000	20,000	0	0	

Tavistock Parks - Capital

Summary	Total Cost	From TGGR	From Reserves	From Others
2009	67,250	20,000	22,250	25,000
2010	32,100	22,000	10,100	0
2011	350,000	22,000	328,000	0
2012	20,000	20,000	0	0
2013	75,000	22,000	53,000	0
2014	22,000	22,000	0	0

Tavistock Park

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Front gate entrance sign	3,000	3,000	0		
2009	Walking path to back of park and upgrade lighting	10,000	10,000	0		
2009	2 new benches at the playground	2,000	2,000	0		
2009	25 new Picnic tables Lumber \$60 ea +\$150 steel	5,250	3,000	2,250		
2009	Upgrade new dugout roofs (additional bracing)	2,000	2,000	0		
2009	Land for Tavistock Library	45,000		20,000	25,000	CIL of Parkland, Park Reserve
2009	Site work for Tavistock Library moved to Office/Facilities	0		0		
2010	Walking Path to back of park and upg lighting	11,000	11,000			
2010	Additional lighting in both pavilions	2,000	2,000			
2010	Addition of lighting at playground	3,000	3,000			
2010	Catch basin n/w corner of ag pav	2,000	2,000			
2010	Install foul ball netting on backstop	12,000	4,000	8,000		
2010	Repairs to Stone Gate post entering Queens Park	2,100	0	2,100		
2011	Pavilion Replacement	350,000	22,000	328,000	0	Trillium, Fundraising, ????
2012	Contribution to Capital Conservation Reserve	20,000	20,000			
2013	Playground Equipment Replacement	75,000	22,000	53,000		
2014	Appropriation to Reserve	22,000	22,000			

Tavistock Memorial Hall - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2009	10,000	10,000	0	0
	2010	10,000	10,000	0	0
	2011	13,000	10,000	3,000	0
	2012	22,000	15,000	7,000	0
	2013	21,000	15,000	6,000	0
	2014	20,000	15,000	5,000	0

Tavistock Memorial Hall

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Upper Hall Roof	10,000	10,000			
2010	Contribution to Capital Conservation Reserve	3,500	3,500			
2010	New cooler for bar	4,000	4,000			
2010	Cenotaph repairs in front of Hall	2,500	2,500			
2011	Mew walk behind floor scrubber	5,000	5,000			
2011	New Kitchen Stove	8,000	5,000	3,000		
2012	Contribution to Capital Conservation Reserve	0	0			
2012	Replacement of Roof Top Units (4@\$5500)	22,000	15,000	7,000		
2013	Front Entrance Upgrades	15,000	9,000	6,000		
2013	Painting	6,000	6,000			
2014	New Kitchen Cupboards	20,000	15,000	5,000		

Tavistock & District Recreation Centre - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2009	60,500	0	36,500	24,000
	2010	24,000	0	12,000	12,000
	2011	18,000	0	6,000	12,000
	2012	12,000	0	0	12,000
	2013	12,000	0	0	12,000
	2014	13,000	0	1,000	12,000

TDRC

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2009	Arena Ceiling repairs and ventilation fans	5,000		1,500	3,500	from Operating Revenues
2009	Taller Glass along seating side	8,500			8,500	from Operating Revenues
2009	Replace Old CP refrigeration compressor	35,000		35,000		Development Charges Reserve - Not new when built
2009	Renovation work adjoining to new library					???
	Moved to Office/Facilities Budget					
2010	Contribution to Capital Conservation Reserve					
2010	Replace radiant tube seat heaters	5,000			5,000	from Operating Revenues
2010	Hand Railings in seating area	3,500			3,500	from Operating Revenues
2010	Board Room Furniture???					
2010	Score Clock Upgrades	8,000		4,500	3,500	from Operating Revenues
2010	TV Screen & Satellite Rec'r	1,000		1,000		
2010	Communication eqp & display for lobby	6,500		6,500		
2011	Contribution to Capital Conservation Reserve					
2011	Dressing rooms 2&3 rubber floor	12,000			12,000	from Operating Revenues
2011	Replace rubber floor in both walkways to ice	6,000		6,000		
2012	Contribution to Capital Conservation Reserve					
2012	Dressing Room 4&5 rubber floors	12,000			12,000	from Operating Revenues
2013	Contribution to Capital Conservation Reserve	12,000			12,000	from Operating Revenues
2014	Dressing Rooms 1 & 6 rubber floors	13,000		1,000	12,000	from Operating Revenues

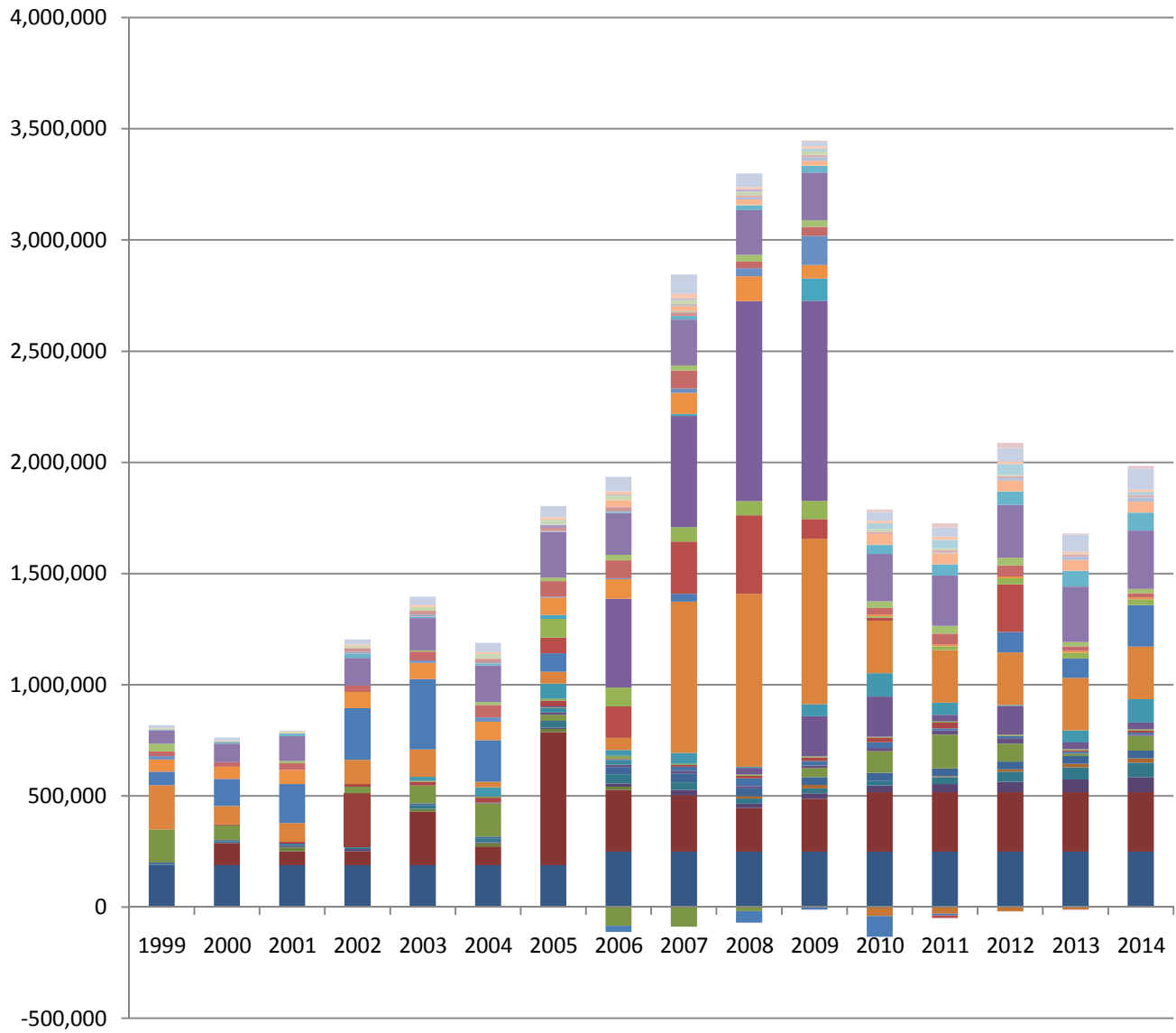
Tavistock Drainage and related Projects - Capital

	Summary	Total Cost	From TGGR	From Reserves	From Others
	2009	125,000	125,000	0	0
	2010	200,000	100,000	100,000	0
	2011	100,000	100,000	0	0
	2012	100,000	100,000	0	0
	2013	50,000	50,000	0	0
	2014	0	0	0	0

Tavistock Drainage

Year	Description	Total Cost	From TGGR	From Reserves	From Others	Notes
2009	West of Janelle SWMP and Westwood Swale - Incorporation into Mun Dr.	100,000	100,000			Commence with some work and/or reserve for 2009 Use revenue from surplus property sale to accelerate work
2009	Tavistock Drainage Disconnect Program	25,000	25,000			
2010	West of Janelle SWMP, Westwood Swale Engineering underway	200,000	100,000	100,000		West of Janelle SWMP and/or storm sewer improvements in conjunction with County sanitary sewer collection improvements Utilize reserves if necessary
2011	Additional Drainage Works from Master Plan	100,000	100,000			Use to fund prior year work if necessary
2012	Additional Drainage Works from Master Plan	100,000	100,000			Use to fund prior year work if necessary
2013	Additional Drainage Works from Master Plan	50,000	50,000			
2014	Additional Work?					

Reserves	2009			2010			2011			2012			2013			2014		
	TO	FROM	2009	TO	FROM	2010	TO	FROM	2011	TO	FROM	2012	TO	FROM	2013	TO	FROM	2014
Working Fund			250,000			250,000	0		250,000	0		250,000	0		250,000	0		250,000
Tax Stabilization	41,799		237,258		-30,000	267,258			267,258	0	0	267,258	0	0	267,258	0	0	267,258
Funds from ETPC	0		0	0		0	0		0	0	0	0	0	0	0	0	0	0
Hickson Office	7,500	3,500	24,000	5,000		29,000	7,500		36,500	10,000	0	46,500	10,000	0	56,500	10,000	0	66,500
General Admin - Office Equipment	0	0	23,019		0	23,019	15,000	8,000	30,019	15,000	0	45,019	10,000	0	55,019	10,000	0	65,019
Council Computers	5,000		15,000		15,000	0	5,000		5,000	5,000		10,000	5,000	0	15,000	5,000	0	20,000
Self Insurance			35,061			35,061			35,061	0	0	35,061	0	0	35,061	0	0	35,061
Not Currently Used			0			0			0			0			0			0
Fire Department Vehicles	60,000	0	41,300	55,000	0	96,300	55,000	0	151,300	55,000	125,000	81,300	55,000	125,000	11,300	55,000		66,300
Fire Chief Vehicle	0	0	10,000	5,000		15,000	5,000		20,000	5,000	0	25,000	5,000	30,000	0	5,000		5,000
Not Currently Used	0	0	0			0			0			0			0			0
Fire Department Facilities	0	0	0	10,000	50,000	-40,000	10,000		-30,000	10,000		-20,000	10,000		-10,000	10,000		0
Fire Department Required Equipment	0	14,000	22,000	3,500	0	25,500	0	16,500	9,000	0	0	9,000	0	0	9,000	0	0	9,000
Bldg Inspection Vehicles	4,000		15,500	5,000		20,500	5,000		25,500	0	25,000	500	5,000	0	5,500	5,000		10,500
Bldg Dept Equipment		0	5,000	0		5,000	0		5,000	0	0	5,000	0	0	5,000	0	0	5,000
Public Works Facilities(Land)	150,000	0	180,000		0	180,000		150,000	30,000	100,000	0	130,000	0	100,000	30,000	0		30,000
Bridges	50,000		54,700	50,000	0	104,700	50,000	100,000	54,700	50,000	100,000	4,700	50,000		54,700	50,000		104,700
Roads - General	614,871	648,453	744,575		508,334	236,241		0	236,241	0	0	236,241	0	0	236,241	0	0	236,241
Roads - Equipment	95,000	55,000	-11,771	100,000	182,000	-93,771	100,000	14,000	-7,771	100,000	0	92,229	100,000	105,000	87,229	100,000		187,229
Gas Tax Reserve	235,184	500,000	87,993	225,461	300,000	13,454	225,461	250,000	-11,085	225,461		214,376	225,461	440,000	-163			-163
Road Drainage Reserve	17,500		81,500		75,000	6,500	10,000		16,500	10,000	0	26,500	0	0	26,500	0	0	26,500
Coleman Street		0	900,000		900,000	0		0	0	0	0	0	0	0	0	0	0	0
Tavistock Drainage (2009)	100,000		100,000	0	100,000	0	0		0	0	0	0	0	0	0	0	0	0
Hickson Park		50,000	61,000		53,332	7,668		7,668	0	0	7,668	0	0	7,668	0	0	7,668	0
Innerkip Park	95,000	0	131,500		131,500	0		0	0	0	0	0	0	0	0	0	0	0
Tavistock Park	10,000	0	40,000	0	10,100	29,900	20,000		49,900	0	0	49,900	0	30,000	19,900	0	0	19,900
Tavistock Memorial Hall	0	0	29,500	0		29,500	6,000		35,500	5,000	6,000	34,500	0	15,000	19,500	0	0	19,500
Tavistock & District Recreation Centre	11,805	0	213,809	0		213,809	12,000	0	225,809	12,000	0	237,809	12,000	0	249,809	12,000	0	261,809
Innerkip Community Centre	10,000		30,000	10,000		40,000	10,000		50,000	10,000	0	60,000	10,000	0	70,000	10,000	0	80,000
Innerkip Estates Park			0			0			0	0	0	0	0	0	0	0	0	0
Former TRC - Facility			0			0			0	0	0	0	0	0	0	0	0	0
Former TRC - Program			0			0			0	0	0	0	0	0	0	0	0	0
Hickson Park (Lions Club Fund)	1,235	2,900	1,251	0		1,251	0		1,251	0	0	1,251	0	0	1,251	0	0	1,251
Hickson Fire Dept (Assoc)	0		0	0		0	0		0	0	0	0	0	0	0	0	0	0
Tavistock Fire Dept (Assoc)	0	1,251	0	0		0	0		0	0	0	0	0	0	0	0	0	0
Cash-in-Lieu of Parkland	0		22,900	50,000		25,000	47,900		47,900	0	0	47,900	0	0	47,900	0	0	47,900
Election Reserve	5,000		15,000		15,000	0	5,000	0	5,000	5,000	0	10,000	5,000	0	15,000	5,000	0	20,000
Emergency Field Exercise	1,000	0	11,000			11,000			11,000	0	0	11,000	0	0	11,000	0	0	11,000
Police Reserve	300,000		300,000			300,000			300,000			300,000			300,000			300,000
			0			0			0			0			0			0
			0			0			0			0			0			0
			0			0			0			0			0			0
	1,814,894	1,275,104	3,671,095	518,961	2,335,266	1,854,790	540,961	538,500	1,857,251	617,461	256,000	2,218,712	502,461	845,000	1,876,173	277,000	0	2,153,173
DC - Fire	7,718	9,163	14,491	6,000	9,163	11,328	6,000	9,163	8,165	6,000	9,163	5,002	6,000	9,163	1,839	6,000	9,163	-1,324
DC - Police	1,728	12,881	0	0		0	0		0	0	0	0	0	0	0	0	0	0
DC - Roads and Related	13,236	0	13,236	12,000		25,236	12,000		37,236	12,000		49,236	12,000	60,000	1,236	12,000		13,236
DC - Administration	2,656	1,400	10,713	2,000		12,713	2,000		14,713	2,000	5,000	11,713	2,000	5,000	8,713	2,000		10,713
DC - Recreation	19,022	60,000	20,345	18,000		38,345	18,000	15,000	41,345	18,000		59,345	18,000		77,345	18,000		95,345
DC - PW Building & Fleet	6,052	0	6,052	6,052		12,104	6,052		18,156	6,052		24,208	6,052	25,000	5,260	6,052		11,312
	50,412	83,444	64,837	44,052	9,163	99,726	44,052	24,163	119,615	44,052	14,163	149,504	44,052	99,163	94,393	44,052	9,163	129,282
	1,865,306	1,358,548	3,735,932	563,013	2,344,429	1,954,516	585,013	562,663	1,976,866	661,513	270,163	2,368,216	546,513	944,163	1,970,566	321,052	9,163	2,282,455



- DC - PW Building & Fleet
- DC - Recreation
- DC - Administration
- DC - Roads and Related
- DC - Police
- DC - Fire
- Emergency Field Exercise
- Election Reserve
- Cash-in-Lieu of Parkland
- Tavistock Fire Dept (Assoc)
- Hickson Fire Dept (Assoc)
- Hickson Park (Lions Club Fund)
- Former TRC - Program
- Former TRC - Facility
- Innerkip Estates Park
- Innerkip Community Centre
- Tavistock & District Recreation Centre
- Tavistock Memorial Hall
- Tavistock Park
- Innerkip Park
- Hickson Park
- Tavistock Drainage (2009)
- Coleman Street
- Road Drainage Reserve
- Gas Tax Reserve
- Roads - Equipment
- Roads - General
- Bridges
- Public Works Facilities(Land)
- Bldg Dept Equipment
- Bldg Inspection Vehicles
- Fire Department Required Equipment
- Fire Department Facilities
- Not Currently Used
- Fire Chief Vehicle
- Fire Department Vehicles
- Not Currently Used
- Self Insurance
- Council Computers
- General Admin - Office Equipment
- Hickson Office
- Funds from ETPC
- Tax Stabilization
- Working Fund

**Township of East Zorra-Tavistock
Gravel Road Improvement Rating System
Updated for 2010 Budget**

Road Sections	Characteristics, Comments	Anticipated Conversion Year	Connectivity	AADT	Current Traffic Volumes Points	Anticipated Traffic Volume Change	# Households	House Proximity	Eco Development	Readiness	Geography	Parallel Hard Surface Roads	Equipment Routing Efficiencies	Total
					no entry calc'd fld									
North/South Roads														
9th Lots 1 - 5	Shared with Zorra		0	177	4	0	2	2	2	1	2	2	0	15
9th Lots 6 - 10	Shared with Zorra		4	77	2	0	2	2	1	1	2	3	0	17
9th Lots 11 - 15	Shared with Zorra		4	107	3	0	2	2	1	1	1	5	4	23
9th Lots 16 - 20	Shared with Zorra		4	138	3	0	4	3	1	1	1	5	4	26
9th Lots 21 - 25	Shared with Zorra		0	124	3	0	2	3	1	1	2	5	0	17
9th Lots 26 - 30	Shared with Zorra		1	120	3	0	1	2	1	1	3	5	0	17
9th Lots 31 - 36	Shared with Zorra		1	67	2	0	2	2	1	1	3	5	0	17
10th Lots 1 - 5		2010	4	163	4	1	3	3	3	3	4	1	2	28
10th Lots 6 - 10			4	151	4	1	3	2	1	2	4	2	2	25
10th Lots 11 - 15			4	138	3	1	5	2	1	2	2	3	3	26
10th Lots 16 - 20			4	138	3	1	3	3	1	3	3	3	3	27
10th Lots 21 - 25			1	102	3	1	2	4	1	2	3	3	0	20
10th Lots 26 - 30			1	102	3	0	2	2	1	3	4	3	0	19
10th Lots 31 - 36			1	179	4	0	3	4	1	2	3	3	0	21
11th Lots 11 - 15			3	103	3	1	2	2	1	0	0	1	4	17
11th Lots 16 - 20			3	103	3	1	4	3	1	1	1	1	3	21
11th Lots 21 - 25			1	98	2	1	2	3	1	1	3	1	0	15
11th Lots 26 - 30			1	98	2	1	2	3	1	2	4	1	0	17
11th Lots 31 - 36			1	177	4	1	3	4	1	2	3	1	0	20
13th Lots 6 - 10	completed 2009	2009	4	212	5	1	5	5	2	3	3	1	4	33
13th Lots 11 - 15			1	139	3	1	4	4	1	2	3	1	3	23
13th Lots 16 - 20			1	139	3	1	2	4	1	2	2	1	3	20
13th Lots 21 - 25			1	238	5	1	2	3	3	3	4	1	4	27
13th Lots 26 - 30			0	235	5	1	2	3	3	3	4	1	4	26
13th Lots 31 - 36	completed in 2008	2008	3	298	6	1	2	3	4	5	4	1	4	33
14th Lots 6 - 10			3	118	3	1	1	2	1	2	3	3	0	19
14th Lots 11 - 15			1	111	3	0	2	2	1	3	3	3	0	18
14th Lots 16 - 20			1	111	3	0	3	2	2	1	1	3	0	16
14th Lots 21 - 25			1	160	4	0	2	3	1	2	2	3	0	18
14th Lots 26 - 30			1	160	4	0	2	4	1	2	2	3	2	21
14th Lots 31 - 36	incorporated into MWSR Project	2010	5	227	5	1	3	3	3	4	4	3	3	34

Road Sections	Characteristics, Comments	Anticipated Conversion Year	Connectivity	AADT	Current Traffic Volumes Points	Anticipated Traffic Volume Change	# Households	House Proximity	Eco Development	Readiness	Geography	Parallel Hard Surface Roads	Equipment Routing Efficiencies	Total
15th Lots 6 - 10	completed 2009	2009	3	185	4	1	3	5	5	1	3	2	2	29
15th Lots 11 - 15			1	110	3	0	2	3	1	1	3	2	2	18
15th Lots 16 - 20			1	110	3	0	2	2	1	2	1	2	2	16
15th Lots 21 - 25			1	134	3	0	1	2	1	2	3	2	2	17
15th Lots 26 - 30			0	205	5	0	2	2	1	3	3	2	2	20
15th Lots 31 - 36	Part of MWSR Project	2010	1	262	6	1	3	4	1	3	5	2	4	30
17th Lots 6 - 10	"Laneway to Marshall's"		1	20	1	0	1	0	1	1	2	2	3	12
17th Lots 15 - BB	New - Transferred from County		1		2	0	1	2	1	2	3	2	0	14
17th Lots 21 - 25			1	34	1	0	1	1	1	1	1	2	0	9
17th Lots 26 - 30			0	98	2	1	2	2	1	2	2	2	1	15
17th Lots 31 - 36			1	240	5	1	2	3	1	3	4	2	1	23
18th Lots 11 - 15			1	151	4	0	3	3	1	2	1	3	2	20
18th Lots 26 - 30			0	98	2	1	1	1	2	1	3	3	0	14
18th Lots 31 - 36			1	114	3	1	2	3	1	2	4	3	0	20
19th Lots 31 - 36			1	97	2	0	1	2	1	1	2	3	0	13
East/West Roads					0									
Braemar 59-16th			4	178	4	0	3	4	1	1	1	1	3	22
Braemar 16th-18th			3	70	2	0	1	3	1	1	2	1	3	17
Strathallen Rd			2	50	1	0	8	5	1	1	2	1	3	24
Cassel 9th - 59			1	207	5	1	2	5	1	2	2	1	0	20
Cassel 59 - 16th			3	141	3	1	3	4	1	1	1	2	1	20
Cassel 16th - 5			3	164	4	1	3	4	2	1	2	3	2	25
Maplewood 59 - 16th	59 - 13th Base 2007 Paved 2008 , Base 13th-14th 2008	2008-2010	5	157	4	1	3	4	2	2	4	3	3	31
Maplewood 16th - 5			4	148	3	1	2	2	1	2	1	3	3	22

**Township of East Zorra-Tavistock
Gravel Road Improvement Rating System
Updated for 2010 Budget**

Road Sections	Total	Notes
14th Lots 31 - 36	34	2010
13th Lots 31 - 36	33	2008
13th Lots 6 - 10	33	2009
Maplewood 59 - 16th	31	2008-2010
15th Lots 31 - 36	30	2010
15th Lots 6 - 10	29	2009
10th Lots 1 - 5	28	2010
10th Lots 16 - 20	27	
13th Lots 21 - 25	27	
9th Lots 16 - 20	26	
10th Lots 11 - 15	26	
13th Lots 26 - 30	26	
10th Lots 6 - 10	25	
Cassel 16th - 5	25	
Strathallen Rd	24	
9th Lots 11 - 15	23	
13th Lots 11 - 15	23	
17th Lots 31 - 36	23	
Braemar 59-16th	22	
Maplewood 16th - 5	22	
10th Lots 31 - 36	21	
11th Lots 16 - 20	21	
14th Lots 26 - 30	21	
10th Lots 21 - 25	20	
11th Lots 31 - 36	20	
13th Lots 16 - 20	20	
15th Lots 26 - 30	20	
18th Lots 11 - 15	20	
18th Lots 31 - 36	20	
Cassel 9th - 59	20	
Cassel 59 - 16th	20	
10th Lots 26 - 30	19	
14th Lots 6 - 10	19	
14th Lots 11 - 15	18	
14th Lots 21 - 25	18	
15th Lots 11 - 15	18	
9th Lots 6 - 10	17	
9th Lots 21 - 25	17	
9th Lots 26 - 30	17	
9th Lots 31 - 36	17	
11th Lots 11 - 15	17	
11th Lots 26 - 30	17	
15th Lots 21 - 25	17	
Braemar 16th-18th	17	
14th Lots 16 - 20	16	
15th Lots 16 - 20	16	
9th Lots 1 - 5	15	
11th Lots 21 - 25	15	
17th Lots 26 - 30	15	
17th Lots 15 - BB	14	
18th Lots 26 - 30	14	
19th Lots 31 - 36	13	
17th Lots 6 - 10	12	
17th Lots 21 - 25	9	